



1969–1987  
Rafael M. Salas  
(Philippines)



1987–2000  
Nafis Sadik  
(Pakistan)



2000–2010  
Thoraya Ahmed Obaid  
(Saudi Arabia)



2011–  
Babatunde Osotimehin  
(Nigeria)

# Focus UNFPA

Four Recommendations for Action

Report of the CGD Working Group  
on UNFPA's Leadership Transition

## Co-chairs

Rachel Nugent, David E. Bloom, and Jotham Musinguzi





















































































































































































