

*International Seminar on  
Using Evidence for Decision-Making and  
Health Benefits Package Design*

WORKSHOP:  
**What's In, What's Out?  
Designing and Adjusting Health Benefits Plans  
for Universal Health Coverage**

*Monday, March 6<sup>th</sup>, 2017–Wednesday, March 8<sup>th</sup>, 2017  
Sheraton Pretoria, South Africa*

**This workshop aims to:**

- (i) Describe the role of health benefits plans in modern health systems, drawing practical policy and implementation lessons
- (ii) Present and discuss a range of concrete examples from low- and middle-income countries
- (iii) Discuss how health benefits plan-based policies can be operationalized considering resource and information constraints as well as context
- (iv) Pilot the workshop material and provide feedback into the final version of a book based on the material

**Here's how it will work:**

The experiences of workshop participants will be central, with participants sharing their perspectives and developing next steps and recommendations for their own health system building on the themes of the course. They will also be able to engage in dialogue with senior policymakers and scholars engaged in the issues, with the goal of two-way learning.

This will be the first version of the workshop, and is aimed at learning what will and won't work, what needs further development, and what other materials and input will be needed to enhance results, building from the idea of two-way learning.

**Materials:**

One week prior to the workshop, participants will receive the draft manuscript of the HBP book, along with the short case study that will be discussed at the end of day 1 as part of the governance group work. Presentations, videos and related materials will be made available on the IDSI website shortly after the conclusion of the workshop.

**PLEASE NOTE: We will be video-taping presentations during the event. Footage of presentations may be used in a training tool we develop. No footage of group discussions or presentations during group work sessions will be used publicly. If you are giving a presentation and would prefer not to be recorded, please just let us know and we will be happy to accommodate.**

## MONDAY MARCH 6, 2017

9:00 am – 9:15 am

### **Welcome and introductions**

*Kalipso Chalkidou*, Imperial College London – IDSI

*Amanda Glassman*, CGD - IDSI

- Structure of workshop: introduction, governance, methods, rights and ethics – introduction followed by 3 modules – governance; methods; rights and ethics
- Distribute today's session-by-session evaluation form

9:15 am – 10:30 am

### **Why set explicit benefits for UHC? Why will it be hard?**

Presentation and group discussion led by *Amanda Glassman*

- Rationale for explicit benefits in the context of UHC
- Political economy challenges to establishing explicit benefits
- Overview of the policy cycle associated with HBP policy

10:30 am – 11:00 am

*Coffee break*

11:00 am - 12:30 pm

### **What is your HBP policy baseline? Where did you start?**

Policymaker viewpoints (10 min each)

*Netnapis Suchonwanich*, Thailand

*Yogan Pillay*, South Africa

*Mpuma Kamanga*, Zambia

*Gerald Manthalu*, Malawi

Small group work and report back led by *Rachel Silverman* and *Amanda Glassman*

- Goal is to understand the issues and challenges in your particular context
- Choosing a specific decision about a medicine or device, or choosing your current HBP policy as a whole, how does priority-setting or HBP decision-making operate currently in your country? Who or what organizations/offices are involved? How are decisions taken on different parts of the budget? How are resources allocated?

12:30 pm – 1:30 pm

*Lunch*

## MODULE 1: GOVERNANCE OF THE HEALTH BENEFITS PLAN POLICY

1:30 pm – 2:00 pm

### **Good governance principles for HBP**

Presentation led by *Ursula Giedion*

- Principles of good governance for setting and adjusting HBP

2:00 pm – 2:30 pm

***Examining current governance and understanding options***

Policymaker viewpoints (10 min each)

*Karen Hofman, South Africa*

*Participants*

2:30 pm – 2:45 pm

***Coffee break***

2:45 pm – 3:45 pm

***Group work on governance***

Small group work followed by reports back led by *Ursula Giedion* with support from *Rachel Silverman*

- Case study to assess a fictional country's choices around governance and process underpinning the HBP policy

3:45 pm – 4:30 pm

***Fiscal and budgetary issues in HBP policy***

Presentation and group discussion by *Amanda Glassman*

- Understanding common challenges
- Fitting HBP benefits to available resources over time
- Making budget coding and allocation conventions consistent with HBP goals
- Managing earmarked donor funds in the context of HBP policy

4:30 pm

***Wrap Up***

- Take-home messages
- Return today's evaluation form

5:00 pm

***(Optional) Jazz on the terrace***

- Cash bar

6:15 pm

***Dinner Reception in the Sheraton Magnolia Restaurant***

## TUESDAY MARCH 7, 2017

9:00 am – 9:15 am

### Check-in

- How are we doing?
- Distribute today's session-by-session evaluation form

## MODULE 2: METHODS FOR THE DEVELOPMENT AND ADJUSTMENT OF HBP

9:15 am – 10:30 am

### Methods options for HBP

Presentation and group discussion led by *Peter Smith*

- Understanding the role of different methods in defining and adjusting the HBP, what choices need to be made
- Principles and options underlying currently available methods (PBMA, CEA, HTA, ECEA, MCDA, etc.), contrasting actual practice and options, including transferability and use of external evidence, analyses and guidance

10:30 am – 11:00 am

### Coffee break

11:00 am – 12:30 pm

### Methods group work

Country experiences (10 min each)

*Finn McGuire* – Malawi and CEA

*Yot Teerawattananon* – Vietnam and evidence

*Tommy Wilkinson* – New Zealand and CEA/decision rules

Small group work followed by reports back led by *Peter Smith* and *Tommy Wilkinson*

- Case study to assess a fictional country's priorities for data and analysis when considering development of a HBP

12:30 pm – 1:30 pm

### Lunch

## MODULE 3: RIGHTS AND ETHICS IN HBP POLICY

1:30 pm – 2:30 pm

### How to consider ethics and human rights in HBP decisions and decision-making

Ethics presentation and group discussion led by *Carleigh Krubiner* (45 min)

Country Viewpoint (15 min)

- Understanding a range of ethical considerations relevant to health priority-setting and HBP decision-making
- Articulating specific commitments and objectives for an HBP as they relate to ethical considerations
- Understanding how to use ethics language to justify HBP decisions
- Identifying how to tailor aspects of HBP implementation and monitoring and evaluation to fulfil and track progress on ethics objectives

2:30 pm – 3:00 pm

*Coffee break*

3:00-4:15 pm

***Small Group Discussions of Ethics Mini-Cases***

Presentation of mini-cases by *Carleigh Krubiner* and *Aviva Tugendhaft* (5 min)

Breakout sessions to work through cases (45 min)

Reconvene to share experiences (15 min)

- Applying ethical considerations to specific cases of coverage decision that engage different kinds of ethical concerns and trade-offs

4:15 pm – 4:30 pm

***Wrap-up***

- Take-home messages
- Return today's evaluation form

## WEDNESDAY MARCH 8, 2017

9:00 am – 9:15 am

### *Check-in, how are we doing?*

- Distribute overall evaluation form

9:15 am – 10:30 am

### *Making it happen*

Presentation and group discussion led by *Amanda Glassman*

#### *Participants*

- What's needed in terms of financial and human resources, time, legal action, etc., what are shortcuts and stop-gap measures, how to set priorities for priority-setting
- What are and how to overcome common obstacles (limited capacity, budget and political will) illustrated using country experiences

10:30 am – 11:00 am

### *Coffee break*

11:00 am – 12:00 pm

### *Country teams action planning*

### *Donors and helpers action planning*

12:00 am – 12:30 pm

### *Wrap Up*

- Take-home messages
- Feedback so far, return completed evaluation form

1:00 am – 2:00 pm

### *Lunch*

**(HITAP to hold GEAR launch in afternoon)**