

AMANDA L. GLASSMAN

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WORK EXPERIENCE

Executive Vice President, CEO of CGD Europe, and Senior Fellow, December 2016 - present Center for Global Development, Washington, DC

<http://www.cgdev.org/expert/amanda-glassman>

Role centers on ensuring delivery of top-quality research, influence and impact that advances the mission of CGD, and serving as the primary deputy and thought partner to the President and CEO in matters of strategy, fundraising, and resource allocation, planning and effectiveness. Responsibilities include:

- Contributing to the shaping of CGD/CGD-E organizational and strategic priorities and ensuring that program goals and activities are aligned with these strategic priorities
- Overseeing the hiring and development of strong, effective leaders for each of the programs
- Working with the program directors to ensure effective execution of key functions, including generation of annual plans, creation and management of budgets, development of compelling workplans and funding proposals, timely and high-quality delivery of funded projects
- Serving as liaison between the programs and key other departments, notably institutional advancement, finance and administration and communications – in support of research program interests and priorities
- Supporting the conception and effective, timely delivery of research projects not associated with particular programs
- Overseeing the overall allocation and utilization of research fellows, as well as professional development and peer-review initiatives
- Overseeing the institutional advancement and fundraising function of the organization, and approving major grants and contracts
- Assuring that CGDE as an organization is adequately resourced and managed, assuring that all relevant UK laws and regulations are observed, and that CGDE relates smoothly and integrally with CGD
- Serving as a member of leadership team of CGD/CGDE and collaborating with other members and staff in development of joint projects and initiatives
- Leading the development and execution of evaluation to assess CGD's effectiveness and impact
- Serving as a primary public advocate for the work of CGD/CGDE, especially with donors and other key external constituencies
- Developing and executing own research program in global health and development effectiveness, and serving as a strong contributor to the relevant program team.

Vice President of Programs & Director for Global Health Policy, December 2014 – November 2016 Director for Global Health Policy & Senior Fellow, October 2010 – November 2014 Center for Global Development, Washington, DC, USA

Lead the Center's policy research and action program on global health, gender, data and social protection issues that matter for low- and middle-income countries. Lead the Center's fundraising and institutional advancement efforts related to foundations, bilateral donors and health-related corporations. Responsibilities include:

- providing strategic direction to and management of the Center's overall global health strategy and team, and the Institutional Advancement and Fundraising team;
- conducting own empirical research in the field of global health, data and social protection, with a focus on evaluation and evidence;
- mobilizing and managing financial resources to support the Center's work on global health, population and social protection policy, data, biometrics and other Center priorities;
- engaging in policy outreach activities, including speaking engagements, blogging, and interacting at a high level with key individuals and groups in the donor and technical communities;
- lead expert group consultations and working groups on data for African development, value for money, development effectiveness and evaluation, donor alignment and priority-setting for health insurance, family planning, among others;
- follow up working group recommendations with funders and related agencies, resulting in the establishment of the [International Decision Support Initiative](#), the adoption of a value for money framework at the Global Fund to Fight AIDS, TB and Malaria, among others;
- publish books, policy briefs, and/or short commentaries targeted to policy makers, academics and the general public;
- country work in India (fiscal transfers for health), Kenya (data), Liberia (cash transfers, health aid effectiveness), South Africa (health benefits plans) and Vietnam (health benefits plans).

Principal Technical Lead – Health and Social Protection, January 2010-October 2010

Principal Social Development Specialist, January 2009-December 2009

Senior Social Development Specialist, February 2008-December 2008

Inter-American Development Bank, Washington, DC, USA

Led social protection and health policy dialogue, technical cooperation, lending and evaluation program in Colombia, Mexico, Peru and other countries in the region. Highlights include:

- Led IDB support to Mexico's *Oportunidades* conditional cash transfer program (\$2 billion in lending) including planning, supervision and execution of policy research to assess the particular human capital accumulation challenges in urban areas in Mexico and design modifications to improve program effectiveness, leading a team of 20 Bank staff and researchers.
- Led IDB support to social sector reforms in Peru (\$300 million in lending), focused on the development of a targeting mechanism, a public sector health services purchasing agency for the poor (Seguro Integral de Salud) and the introduction of incentives for better provider performance, among others.
- Led Bank-wide teams of more than 25 people on new health initiatives, including Salud Mesoamerica 2015, intended to close the coverage equity gap for the health MDG and deliver primary healthcare services, funded by \$150 million grants from the Bill & Melinda Gates Foundation, the Instituto Carlos Slim de la Salud and the Government of Spain.
- Led and conducted policy research for programming and dialogue with IDB countries, including a multi-center study on chronic disease prevention and management (2009, results published in *Health Affairs* 2010) and health benefits packages (2010).
- Served as cluster leader for health for the Bank. Supported division chief in matters of quality assurance, human resource recruiting and mobility, among others.
- Member of the IDB Sanctions Committee for External Consultants and Firms and the Committee on IDB Health and Life Insurance.

Fellow & Deputy Director, Global Health Financing Initiative, February 2006 – February 2008

The Brookings Institution, Washington, DC, USA (on leave from IDB)

With financial support from the Bill & Melinda Gates Foundation and the University of Toronto, carried out and directed policy research on innovative financing for health in developing countries. Highlights include:

- Conducted policy research on domestic health financing and its fiscal sustainability, insurance, aid effectiveness, performance-based aid, and leveraging of commercial finance and investment. Wrote and published articles and editorials, provided advice and conducted outreach in support of objectives.
- Supervised a diverse and highly qualified staff of 15 professionals working on the Foundation grant.
- Worked collaboratively with US and European bilateral aid agencies, global health partnerships and civil society organizations on aid effectiveness issues in the health and social protection sectors.
- Provided analytical support to a high-level task force on health financing led by David de Ferranti and composed of Mary Robinson, Ngozi Okonjo-Iweala, Julio Frenk, HRH Hassan of Jordan and Viroj Tangcharoensathien.
- Developed proposal for the Ministerial Leadership Initiative, a joint project of the Ethical Globalization Initiative and the Health Financing Task Force.

**Senior Social Development Specialist, Office of Evaluation & Oversight, May 2005 – January 2006
Inter-American Development Bank, Washington, DC, USA**

Participated in initiative to carry out impact evaluation of Bank programs in the social sectors, with emphasis on health and social protection. Carried out country program evaluations. Provided advice to project teams in the development of evaluation frameworks.

**Social Development Specialist, Social Programs Division Region 3, January 1998 – April 2005
Inter-American Development Bank, Washington, DC, USA**

Led teams in the approval and disbursement of more than US\$3 billion in lending and technical cooperation in the areas of health, poverty and social protection, working with national and sub-national governments in the preparation of economic, financial and technical analyses. Highlights included:

- Team leader for a US\$107 million performance-driven loan to strengthen the Expanded Program on Immunization in Colombia.
- Team leader for a US\$1.25 billion emergency sector loan designed to protect social spending, extend health insurance for the poor and maintain social sector reforms during a period of fiscal adjustment in Colombia.
- Team leader for a US\$400 million policy-based loan to deepen health reform in Colombia, including the rationalization of autonomous public hospitals, the legal separation of the Instituto de Seguros Sociales insurance and provision functions and the extension of health insurance to the poor.
- Team leader for a US\$400 million sector and technical cooperation loan program aimed at the rationalization of the social protection system in Colombia. In this capacity, analyzed cyclicity of social protection and overall spending, designed fiscal stabilization fund to finance targeted social protection programs during future economic crises and forecasted the proposed fund's consistency with macroeconomic scenarios. Designed the extension of social health insurance to cover the self-employed and analyzed the fiscal impact of such measures. Participated in the design and analysis of a program for minimum pensions for the indigent elderly and disabled.

Supervised studies to assess the labor market and fiscal effects of modifying social protection-related payroll taxes.

- Team leader for US\$5 million loan program for the modernization of a health insurance scheme directed to the rural informal sector in Ecuador (*Seguro Social Campesino*), with a focus on reproductive health.
- Team leader for US\$5 million loan program to improve the effectiveness of primary health care provision in Suriname, with a focus on reproductive health and HIV/AIDS.
- Team leader on a US\$270 million loan program for the development of three poverty-targeted social protection programs (workfare, youth job training, conditioned cash transfers) in Colombia. Directed study of safety net programs in Colombia and their effects. Directed the design and launch of a quasi-experimental impact evaluation.
- Team leader on a US\$2 million grant to develop a regulatory institution for private insurers and health services providers in Peru.

Young Professional, Women in Development Unit, September 1997 – December 1997

Inter-American Development Bank, Washington, DC, USA

Coordinated consultations on the integration of health sector reform initiatives with vertical health programs, with financial support from the Ford and MacArthur Foundations. Served as co-author of IDB-World Bank-Pan American Health Organization cross-country women's health study in Latin America focusing on analysis of public and private expenditure in relation to women's health services.

Research Specialist, September 1996 - August 1997

Partnerships for Health Reform Project, Harvard School of Public Health, Boston, MA, USA

Coordinated initiative and provided technical assistance to national country teams in the development of national health expenditure and financing accounts in 7 Latin American countries for use in health policy-making and economic evaluation associated with reform.

Population Reference Bureau Fellow

Policy and Evaluation Division, Office of Population, June 1992 - August 1994

U.S. Agency for International Development (USAID), Washington, DC, USA

Provided technical advice to the Policy and Evaluation Division and its projects, particularly in the area of data collection and analysis. Served as acting manager of the Demographic and Health Surveys project. Coordinated the Adolescent Reproductive Health Working Group. Provided technical support to USAID mission project design efforts in family planning and reproductive health in Peru, Egypt, the Philippines, and Morocco. Wrote U.S. position papers in preparation for the 1994 UN International Conference on Population and Development.

EDUCATION

Harvard School of Public Health, Boston, MA, USA

Course work in health economics, demography and evaluation
Department of Population and International Health
Master of Science (2 year) June 1996

Brown University, Providence, RI, USA

Bachelor of Arts with Honors 1992

LANGUAGES

Fluent English and Spanish, Basic French.

BOARD MEMBERSHIPS AND ADVISORY GROUPS

Chair and Trustee, Board of Trustees, [Population Reference Bureau](#), 2015 – present.

Member, Board of Directors, [New Incentives](#), 2014 – present.

Member, External Advisory Committee to the General Director, National Institute of Public Health, Mexico, 2018 – present.

Member, President’s Advisory Council, Global Health Council, 2019 – present.

Member, UK NICE International Advisory Group (<http://www.nice.org.uk/about/what-we-do/nice-international/about-nice-international/nice-international-advisory-group>), 2013 – 2016.

PUBLICATIONS

Dykstra S, *Glassman A*, Kenny C, Sandefur J. Regression discontinuity analysis of Gavi's impact on vaccination rates. *Journal of Development Economics*, Volume 140, 12-25, September 2019. (doi: <https://doi.org/10.1016/j.jdeveco.2019.04.005>)

Glassman A, Kenney C, Keller J M, Oroxom R, Schnabel L, Silverman R. Global Immunization and Gavi: Five Priorities for the Next Five Years. Washington, DC: Center for Global Development, June 24, 2019. (<https://www.cgdev.org/publication/global-immunization-and-gavi-five-priorities-next-five-years>)

Chalkidou K, *Glassman A*, Keller J M, Silverman S. Tackling the Triple Transition in Global Health Procurement: Final Report of CGD’s Working Group on the Future of Global Health Procurement. Washington, DC: Center for Global Development, June 17, 2019. (<https://www.cgdev.org/better-health-procurement>)

Glassman, Amanda and Rachel Silverman. As global markets for generic drugs fail, poor people pay the price. *Stat*, June 17, 2019. (<https://www.statnews.com/2019/06/17/failing-generic-drug-markets/>)

Apter F, *Glassman A*, Keller J M, Silverman R. After 2020: What’s Next for Global Access to Family Planning. CGD Note. Washington, DC: Center for Global Development, May 31, 2019. (<https://www.cgdev.org/publication/after-2020-whats-next-global-access-family-planning>)

Glassman A, Harker M, Rangaraj A, Revill P. Understanding the Opportunity Cost, Seizing the Opportunity: Report of the Working Group on Incorporating Economics and Modelling in Global Health Goals and Guidelines. Washington, DC: Center for Global Development, May 23, 2019. (<https://www.cgdev.org/publication/understanding-opportunity-cost-seizing-opportunity-report-working-group>)

Chalkidou K, Cluzeau F, *Glassman A*, Jain N. Modicare Post-Election: Recommendations to Enhance the Impact of Public Health Insurance on UHC Goals in India. CGD Note. Washington, DC: Center for Global Development, May 11, 2019. (<https://www.cgdev.org/publication/modicare-post-election-recommendations-enhance-impact-public-health-insurance-uhc-goals>)

Chalkidou K, Friebel R, *Glassman A*, Silverman R. On results reporting and evidentiary standards: spotlight on the Global Fund. *The Lancet*, Volume 393, Issue 10184, 2006-2008, May 11, 2019. (doi: [https://doi.org/10.1016/S0140-6736\(18\)33055-1](https://doi.org/10.1016/S0140-6736(18)33055-1))

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Chalkidou K, Culyer A, *Glassman A*, Isaranuwachai W, Li R, Teerawattananon Y. Disease Control Priorities Third Edition: Time to Put a Theory of Change Into Practice: Comment on "Disease Control Priorities Third Edition Is Published: A Theory of Change Is Needed for Translating Evidence to Health Policy". *International Journal of Health Policy and Management*, Volume 8, Issue 2, 132-135, February 2019. (doi: http://www.ijhpm.com/article_3571.html)

Bochenek T, *Glassman A*, Godman B, Kurdi A, Pilc A, Rozanska A, Skoczynski S, Walaszek M, Wojkowska-Mach J. Antibiotic consumption and antimicrobial resistance in Poland; findings and implications. *Antimicrobial Resistance & Infection Control*, Volume 7, Issue 136, November 15, 2018. (doi: <https://doi.org/10.1186/s13756-018-0428-8>)

Glassman, Amanda, Janeen Madan Keller and Jessie Lu. The Declaration of Alma-Ata at 40: Realizing the Promise of Primary Health Care and Avoiding the Pitfalls in Making Vision Reality. Policy Note. Washington, DC: Center for Global Development, October 25, 2018. (<https://www.cgdev.org/publication/declaration-alma-ata-40-realizing-promise-primary-health-care-and-avoiding-pitfalls>)

Baker P, Chalkidou K, Downey L, *Glassman A*, Hofman K, Prinja S, Ruiz F, Wilkinson T, Zhao K. Strengthening health technology assessment systems in the global south: a comparative analysis of the HTA journeys of China, India and South Africa. *Global Health Action*, Volume 11, Issue 1, October 17, 2018. (doi: <https://doi.org/10.1080/16549716.2018.1527556>)

Rose, Sarah and *Amanda Glassman*. Committing to Cost-Effectiveness: USAID's New Effort to Benchmark for Greater Impact. Policy Note. Washington, DC: Center for Global Development, September 13, 2018. (<https://www.cgdev.org/publication/committing-cost-effectiveness-usaids-new-effort-benchmark-greater-impact>)

Friends of the UN High Level Meeting on Non-Communicable Disease (including *Amanda Glassman*). The how: a message for the UN high-level meeting on NCDs. Correspondence, *The Lancet*, Volume 392, Issue 10143, e4-e5, July 21, 2018. ([https://www.thelancet.com/journals/lancet/article/PIIS0140-6736\(18\)31475-2/fulltext](https://www.thelancet.com/journals/lancet/article/PIIS0140-6736(18)31475-2/fulltext))

Apter F, *Glassman A*, Keller J M, Kates J, Moss K, Wexler A. The USG International Family Planning Landscape: Defining Approaches to Address Uncertainties in Funding and Programming. Policy Note. Washington, DC: Center for Global Development, May 4, 2018. (<https://www.cgdev.org/publication/usg-international-family-planning-landscape-defining-approaches-to-address-uncertainties>)

Prabhakaran, Dorairaj et al (including *Amanda Glassman*). Cardiovascular, respiratory, and related disorders: key messages from Disease Control Priorities, 3rd Edition. *The Lancet*, Volume 391, Issue 10126, 1224-1236, March 24, 2018. (doi: [https://doi.org/10.1016/S0140-6736\(17\)32471-6](https://doi.org/10.1016/S0140-6736(17)32471-6))

Jamison, Dean T et al (including *Amanda Glassman*). Universal health coverage and intersectoral action for health: key messages from Disease Control Priorities, 3rd edition. *The Lancet*, Volume 391, Issue 10125, 1108-1120, March 17, 2018. ([http://www.thelancet.com/pdfs/journals/lancet/PIIS0140-6736\(17\)32906-9.pdf](http://www.thelancet.com/pdfs/journals/lancet/PIIS0140-6736(17)32906-9.pdf))

Glassman, Amanda. It's time we walk the talk on gender equality. Here's how. *Devex*, March 5, 2018. (<https://www.devex.com/news/opinion-it-s-time-we-walk-the-talk-on-gender-equality-here-s-how-92255>)

Oroxom, Roxanne, *Amanda Glassman* and Lachlan McDonald. Structuring and Funding Development Impact Bonds for Health: Nine Lessons from Cameroon and Beyond. Policy Paper 117. Washington, DC: Center for Global Development, January 2018. (<https://www.cgdev.org/publication/structuring-funding-development-impact-bonds-for-health-nine-lessons>)

Glassman, Amanda, Ursula Giedion and Peter C. Smith. *What's In, What's Out: Designing Benefits for Universal Health Coverage*. Washington, DC: Center for Global Development and Brookings Institution Press, 2017. (<https://www.amazon.com/Whats-Out-Designing-Benefits-Universal/dp/193328689X/>)

Glassman Amanda, Ursula Giedion and Peter C. Smith. What's In, What's Out: Designing Benefits for Universal Health Coverage – Key Messages for Donors and Advocates [version 1; not peer reviewed]. *F1000Research*, October 20, 2017. (doi: [10.7490/f1000research.1114963.1](https://doi.org/10.7490/f1000research.1114963.1))

Rose, Sarah and *Amanda Glassman*. Advancing the Evidence Agenda at USAID. Policy Note. Washington, DC: Center for Global Development, September 26, 2017 (<https://www.cgdev.org/publication/advancing-evidence-agenda-usaid>)

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Chalkidou, Kalipso and *Amanda Glassman*. More evidence against malaria means smarter use of funds. *Financial Times*, April 24, 2017. (<https://www.ft.com/content/bbc43bb2-2051-11e7-b7d3->

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(<http://www.cgdev.org/sites/default/files/Aligning-to-2020.PDF>)

Glassman, Amanda. Millones salvados: como asegurarse de que los programas de salud funcionan. *El Pais*, October 26, 2016.
(http://elpais.com/elpais/2016/10/26/3500_millones/1477458971_147745.html)

Glassman, Amanda and Rachel Silverman. First Hundred Days for Global Health. Presidential Transition Memo. Washington, DC: Center for Global Development, 2016.
(<http://www.cgdev.org/publication/first-hundred-days-global-health>)

Glassman, Amanda, Oscar Canon and Rachel Silverman. How to get cost-effectiveness analysis right? The case of vaccine economics in Latin America. *Value in Health*, Volume 19, Issue 8, 913-920, December 2016. ([https://www.valueinhealthjournal.com/article/S1098-3015\(16\)30439-9/fulltext](https://www.valueinhealthjournal.com/article/S1098-3015(16)30439-9/fulltext))

Mukherjee, Anit, *Amanda Glassman* and Rafaiyat Mahbub. India's States Increase Health Spending, But Will They Spend Effectively? Policy Brief. Washington, DC: Center for Global Development, October 18, 2016. (<http://www.cgdev.org/sites/default/files/indias-states-increase-health-spending-will-they-spend-effectively.pdf>)

Glassman, Amanda and Lauren Post. Evolving the US Model of Global Health Engagement. *White House and the World*. Washington, DC: Center for Global Development, August 8, 2016.
(<http://www.cgdev.org/publication/evolving-us-model-global-health-engagement>)

Mirelman, Andrew, *Amanda Glassman* and Miriam Temin. Estimating the avertable disease burden and cost-effectiveness in Millions Saved. Working Paper 429. Washington, DC: Center for Global Development, July 2016. (<http://www.cgdev.org/publication/estimating-avertable-disease-burden-and-cost-effectiveness-millions-saved-third-edition>)

Kruk M, Kujawski S, Adanu RM, Afsana K, Cohen J, *Glassman A*, Labrique A, Moyer CA, Reddy SK, Yamey G. Next Generation Maternal Health: External Shocks and Health Systems Innovations. *The Lancet*, Volume 388, Issue 10057, 2296-2306, November 5, 2016.
([http://www.thelancet.com/journals/lancet/article/PIIS0140-6736\(16\)31395-2/fulltext](http://www.thelancet.com/journals/lancet/article/PIIS0140-6736(16)31395-2/fulltext))

Savedoff, William, *Amanda Glassman* and Janeen Madan. Global Health, Aid and Corruption: Can We Escape the Scandal Cycle? Policy Paper 086. Washington, DC: Center for Global Development, June 14, 2016. (<http://www.cgdev.org/publication/global-health-aid-and-corruption-can-we-escape-scandal-cycle>)

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(<http://www.cgdev.org/publication/can-access-contraception-deliver-women%E2%80%99s-economic-empowerment-what-we-know>)

De Menil, Victoria and *Amanda Glassman*. Making room for mental health: recommendations for improving mental health care in low- and middle-income countries. Brief. Washington, DC: Center for Global Development, April 13, 2016. (<http://www.cgdev.org/publication/ft/making-room-mental-health-recommendations-improving-mental-health-care-low-and-middle>)

Glassman, Amanda. A Progress Report on the West Africa Ebola Epidemic. Testimony before the Senate Foreign Relations Committee, Sub-Committee on Africa and Global Health Policy. April 7, 2016. (<http://www.cgdev.org/sites/default/files/Glassman-Testimony-West-Africa%20Ebola-Epidemic.pdf>)

Glassman, Amanda. After Ebola. *Finance & Development*, Magazine of the International Monetary Fund, Volume 53, June 2016. (<http://www.imf.org/external/pubs/ft/fandd/2016/06/glassman.htm>)

Glassman, Amanda. Millions saved: how to make sure global health programs work. *The Guardian Labs*, Spring 2016. (<https://www.theguardian.com/health-revolution/2016/mar/22/millions-saved-book-healthcare-global-aid-policy>)

Glassman, Amanda and Miriam Temin with the Millions Saved Team. *Millions Saved: New Cases of Proven Success in Global Health* including a foreword by Bill Gates. Washington, DC: Center for Global Development and Brookings Institution Press, 2016. (<http://www.amazon.com/Millions-Saved-Proven-Success-Global/dp/1933286881>)

Glassman, Amanda, Ursula Giedion, Yuna Sakuma and Peter Smith. Defining a health benefits package: what are the necessary processes? *Health Systems and Reform*, Volume 2, Issue 1, 2016. (<http://www.tandfonline.com/doi/abs/10.1080/23288604.2016.1124171>)

Chalkidou, Kalipso, *Amanda Glassman*, et al. Priority-setting: what is it, and why is it critical for achieving universal health coverage? *WHO Bulletin*, 94: 462-467, 2016. (<http://www.who.int/bulletin/volumes/94/6/15-155721.pdf>)

Fan, Victoria, Anit Mukherjee, *Amanda Glassman*, Yamini Aiyer and Avani Kapur. *Power to the States: Making Fiscal Transfers Work for Better Health in India*. Washington, DC: Center for Global Development, December 2015. (<http://www.cgdev.org/publication/power-states-making-fiscal-transfers-work-better-health>)

Dykstra, Sarah, *Amanda Glassman*, Charles Kenny and Justin Sandefur. The impact of Gavi on Vaccination Rates: Regression Discontinuity Evidence. Working Paper 394. Washington, DC: Center for Global Development, February 2015. (<http://www.cgdev.org/publication/impact-gavi-vaccination-rates-regression-discontinuity-evidence-working-paper-394>)

Glassman, Amanda and Rachel Silverman. Restructuring US Global Health Programs to Respond to New Challenges and Missed Opportunities. *The White House and the World 2015*. Washington, DC: Center for Global Development, 2015. (<http://www.cgdev.org/publication/ft/restructuring-us-global-health-programs-respond-new-challenges-and-missed-opportunities>)

Over, Mead and *Amanda Glassman*. Strengthening incentives for a sustainable response to AIDS: a PEPFAR for the AIDS Transition. *The White House and the World 2015*. Washington, DC: Center for

Global Development, 2015. (<http://www.cgdev.org/publication/ft/strengthening-incentives-sustainable-response-aids-pepfar-aids-transition>)

Sandefur, Justin and *Amanda Glassman*. The Political Economy of Bad Data: Evidence from African Survey and Administrative Statistics. *Journal of Development Studies*, Volume 51, Issue 2, March 6, 2015. (<http://www.tandfonline.com/doi/full/10.1080/00220388.2014.968138>)

Iyer, Ananth, Gemma Berenguer, Prashant Yadav and *Amanda Glassman*. Benchmarking Supply Chains for Better Performance. Policy Paper 057. Washington, DC: Center for Global Development, March 4, 2015. (<http://www.cgdev.org/publication/benchmarking-supply-chains-better-performance>)

Glassman, Amanda. Deliver a data revolution in health. Essay in *To Save Humanity from Hell: What Matters Most for a Healthy Future*, Julio Frenk and Steven Hoffman, eds. Oxford University Press, 2015.

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Fan, Victoria, *Amanda Glassman* and Rachel Silverman. How a new funding model will shift allocations from the Global Fund to Fight AIDS, Tuberculosis and Malaria. *Health Affairs*, Volume 33, No. 12, December 2014.

(<http://content.healthaffairs.org/content/early/2014/11/07/hlthaff.2014.0240>)

Fan, Victoria and *Amanda Glassman*. Going local: In emerging and developing countries, public health spending is increasing in states and municipalities. *Finance & Development*, Magazine of the International Monetary Fund, Volume 51, No. 4, December 2014.

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